

Model Guardian includes a separate add-in called Service Provisioning, which follows and extends the service concept from TOGAF. The idea is that elements in higher architecture layers require services of the elements in lower architectural layers. For example, a claims process in the business architecture requires a batch claims processing service to run each evening and an ad hoc claims processing service for those that need to be done by a claims rep. Likewise, elements from the information systems architecture layer require services of the infrastructure (aka technology) architecture layer. Examples include an execution environment service to run an application and a login service to validate users.

These architectural services are a superset of SOA services. The latter are realized by software, but the former may or may not be. For example, an application may require a programming service, e.g. C#, for its maintenance. This type of service would never become an SOA service (unless we get much more sophisticated than we are now!). The services can be considered architectural requirements. They may also be considered as synonymous with capabilities.

Model Guardian provides an automated approach to maintaining the services and the service elements, e.g. business activities, applications, DBMSs, operating systems, etc. It helps you build a service hierarchy and export it into the EA models. It also lets you assign the services, as tagged values, to the service elements as required services and provided services. Then, it assists in creating service provisions, i.e. relationships between a service client, a service provider, and the connector between the two. When creating the connector via the MG user interface, it will automatically add the specific service(s) required by the client and provided by the provider as a tagged value(s) and also adds the service name(s) to the connector's label.

The following diagram shows a Business Process Realization, aka. Vertical Slice, diagram. This type of diagram shows the architectural elements required to satisfy a particular business activity. The diagram comes from a sample model used to illustrate the features of MG. As you can see, the services in play appear on the connectors.





In addition to the services, the service elements and service provisions are given lifecycle dates; namely, Planned Begin Date, Planned End Date, Actual Begin Date, Actual End Date. This lets us know when a particular service element is available for use. By having the lifecycle tags on the service provision connectors as well, we know when the client will/is/was getting the service from the provider.

With this, we have enough information to do some planning. The diagram above has a Roadmap Phase element on it (toward the top in purple). In this context, a roadmap provides the purpose and general information about a plan to move the architecture forward. To implement the roadmap, various Roadmap Phases are set up with begin and end dates. Roadmap Phases allow us to create an incremental plan to implement the overall Roadmap. We can use MG to compare the dates of the Roadmap Phase (or any dates that we provide) to the lifecycle information of the elements and connectors on the diagram. The following is the same diagram but color coded for the dates of the roadmap phase. There is a color legend in the top right of the diagram.





The color map is controlled by the Deployment Map tab of the Service Provisioning dialog shown next.



ronize the Services							
Maintenance Service	Provisioning						Get from E
e Provision Manageme	nt Deployment Map						
	Diagram Parameters						
	Planned	Period Start Date:	2011-01-01	Process	If the dates are l	eft blank, only the Connect	tors'
			2012 12 21		lifecycle dates w	vill be verified against the	
	 Current Normal 	Period End Date:	2013-12-31	Неір	supplying Eleme	nts'lifecyle.	
lements Connectors							
Element		Error Condition		Actual Start Date	Actual End Date	Planned Start Date	Planned End Date
League Service		Element deployed after Roadmap begins		2013-01-01		2014	2015
Logging Service		Element deployed after Roadmap begins				2014-03	
Member Management DB Schema		Element retired before Roadmap ends		1998	2000		
Player Rating Engine		Element retired before Roadmap ends		2008			2013-03-01
Player Rating Front Er	nd	Element deployed after Roadmap begins		2012-01-31		2011-01-01	2014
Player Rating Service		Element retired before Roadmap ends				2011-01-13	2013-07-01
Program Development	t DB Schema	Element deployed after Roadmap begins				2016	
Program Manager		Element retired b	efore Roadmap ends	2008-06-01		2008	2012-01-01

You can see the dates from the roadmap phase at the top. For the color blind and those wanting a little more information, any anomalies are listed in the grid. Elements that do not fully conform to the roadmap phase are listed. The anomalous connectors are shown below.



rvice Maintenan	ce						
chronize the Sen	vices						
ice Maintenance	Service Pr	ovisioning					Get from EA
rvice Provision Ma	inagement	Deployment Map					
		Diagram Parameters Planned Current Normal	Period Start Date: Period End Date:	2011-01-01 2013-12-31	Process Help	If the dates are left bi lifecycle dates will be supplying Elements' li	lank, only the Connectors' verified against the ifecyle.
Elements Conr	nectors		Connector		Target Element		Error Condition
aPlayer			Player Manager	nent Service	Assign Players to Div	visions & Teams, v2	Usage begins before Element is deployed
Assign Player	s to Division	is & Teams, v2	Division Adminis	tration Service, League Administ	Program Manager		Deployment information unavailable
Assign Player	s to Divisior	is & Teams, v2	Player Rating Se	ervice	Player Rating Front 8	End	Usage continues after Element has been retired
Assign Player	s to Divisior	is & Teams, v2	Relational Data	Org Service	Program Developme	nt DB Schema	Deployment information unavailable
Assign Player	s to Divisior	is & Teams, v2	Program Develo	Program Development Service		rice	Usage begins before Element is deployed
Assign Player	s to Divisior	is & Teams, v2	Player Rating Se	Player Rating Service		e	Deployment information unavailable
Oracle 10g A	S		Execution Enviro	Execution Environment Service			Deployment information unavailable
Player Rating	Front End		Execution Enviro	Execution Environment Service			Deployment information unavailable
Player Rating	Front End		Logging Service	Logging Service			Usage begins before Element is deployed
Program Deve	elooment D	R Schema	Info Mat Service	•	Oracle 9.2		Deployment information unavailable
Program Man	aner	b conoma	Logging Service				Deployment information unavailable
			Actual Start Date	Actual End Date Pla	nned Start Date 011-01-13	Planned End Date 2015	
						Help	Close Keep on Top

If the "Current" radio button is selected, the colors change to the following.





MG has SQL views that pull this info out of the repository. For example, here is report that shows the deployment status of the configuration items over a 5 year period.



🍓 SCMS Reports - Microsoft Visual Studio (Administrator)

Eil	e <u>E</u> dit <u>V</u> iew	<u>P</u> roject <u>B</u> uild <u>D</u> ebu	g <u>T</u> ools Te <u>s</u> t <u>W</u> indow	Help						
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port Data	Service Layer	Service Category	Service	Service Specialization	Service Provider	2012	2013	2014	2015	2016
	IS Service	Club Management IS Services	Coach Management Service		Program Manager		Commissioned	Current	Current	Current
			Member Management Service		Member Management Application	Current	Decommissioned			
		Program Development IS Services	Division Administration Service		Program Manager		Commissioned	Current	Current	Current
			League Administration Service		Program Manager		Commissioned	Current	Current	Current
			Player Management Service		Program Manager		Commissioned	Current	Current	Current
			Player Rating Service		ACME Rating Application					
					Player Rating Engine					
					Player Rating Front End		Commissioned	Current	Current	Current
			Program Development Service		Program Manager		Commissioned	Current	Current	Current
			Team Management Service		Program Manager		Commissioned	Current	Current	Current
		Scheduling IS Services	Divsional Scheduling Service		Season Scheduler Application	Current	Current	Current	Current	Current
			Team/Player Statistics Tracking Service		Stats Manager	Current	Current	Current	Current	Current
			Venue Management Service		Venue Manager	Current	Current	Current	Current	Current
	IT Service	Communication	Telecommunication	FAX Service	Alchemy	Commissioned	Current	Current	Current	Current
		Services	Services		RightFax	Current	Decommissioned			
		Data Management Services	Info Mgt Service	DBMS Service	Oracle 9.2	Current	Current	Current	Current	Current
		Execution Environment Services	Execution Environment Service	DBMS Service	Oracle 9.2	Current	Current	Current	Current	Current
		Process Management Services	Process Control Service	Transaction Process Monitoring Service	CICS	Current	Current	Current	Current	Current
		SDLC Services	S/W Programming Service	C# Programming	Visual C#	Current	Current	Current	Current	Current
				C++ Programming	Visual C++					

Here is a quick tour of the other tabs in the Service Provisioning add-in.

The Service Maintenance tab lets you define the service hierarchy and then export it into the current EA model. Should you make changes in the model, you can sync them back to the service hierarchy in MG. The next image shows the service hierarchy on the left and the editor for the services on the right.



Service Maintenance	
Synchronize the Services	
Service Maintenance Service Provisioning	Get from
Service Maintenance Service Provisioning Service Hierarchy > Biz Services	Get from • • Service: Service: Parent: Reporting Service Parent: Reporting Service Service: Service: Service: Begin Date: End Date: Begin Date: End Date: Begin Date: End Date: Begin Date: Individual installations of reporting tools are placed on a user's machine, in support of personal data retrieval requirements . Source: Cizer Software Corporation. Imachine: Use as Required Service Add Child Service Delete Service Cancel Changes Save Service Image have no ancestor marked as Provided Service Image have no ancestor marked as Provided For a Service to be used as a provided Service Image have no date set or marked as Provided For a Service to be used as a provided Service Image have not and services (her must be marked as Required It have any child Services It ther its parent Service or itself must be marked as Required Ither its parent Service or itself must be marked as Required
Electronic Data Interchange Service (R/P) ETL (R/P)	
- Graphics Data Interchange Service (H/P)	Help Close Keep or

Next, the Service Elements can be given the services they require and those they provide in the editor on the right (see below).



meter Martenana Services Herarchy	Service Maintenance		
Nove Martenand Services Services Image: Services If Commands Services Image: Services Image: Additionation Services (P/P) Image: Services (P/P) Image: Service (P/P) Image: Service (P/P) Image: Service (P/P)	Synchronize the Services		
Service Hearchy Plas Service Benerit Plas Service Benerit Plas Service Benerit Plaster Service Benerit Service Benerit Service Benerit Service Benerit Plaster Service Benerit Service Benerit	Service Maintenance Service Provisioning		Get from EA
	Service Maintenance Service Provisioning Service Hierarchy > Biz Services IS Services IT Services	Services Service Elements Element Type: Activity Element Name: Assign Players to Divisions & Text Deployment Dates Planned Begin Date: End Date: Required Services Reset Dates Division Administration Service Player Management Service Player Management Service Player Management Service Player Management Service Relational Data Org Service Self Service Reporting Service Service Service Management Service Team Management Service Management Service Self Service Reporting Service Self Service Reporting Service Service Service Management Service Team Management Service Management Service Team Management Service Management Service to Element Remove Service to Element	Get from EA

Now, on to the complicated stuff, Service Provisioning Management.



) Service Maintenance				
Synchronize the Services				
Service Maintenance Servi	ice Provisioning			Get from EA
Service Provision Manager	ment Deployment Map			
Service Client		Client's Required Service Provisions		
Type: Activity	•	Service Provider	Required Services Satisfied by the	Provider
Name: Assign Players	to Divisions & Teams, v2	ACME Rating Application	Required Service	Provided Service
Client's Beruired Servi	······	League Service	Division Administration Service	Division Administration Service
Division Administration S	Ices:	Oracle 9.2	League Administration Service	League Administration Service
Info Mgt Service		Player Rating Engine Player Rating Front End	Team Management Service	
Player Management Ser	vice	Player Rating Service		
Player Rating Service Program Development S	Service 👻	Program Development DB Schema		
		Program Manager Sports Program Service		
-Available Service Provide				
Provider Type	Provider			
Business App	Program Manager			
Domain Service	League Service			
Pla	nned Actual	Delete Celested Service Devicing	Derror Certi	
Start Date	End Date Start Date End Date	Delete Selected Service Provision	Remove Servi	ce from Provision
2008	2012-01-01 2008-06-01	Service Provision Dates		
Provider's Services Sati	stving the Required Service	Plan	nned Actual	
League Administration S	Service Add to Selected Service Provision	Start Date	End Date Start Date	End Date
		Service Client:	2000-01-01 2	J17-12-31 Set Dates
	Add to New Service Provision	Service Provider: 2008	2012-01-01 2008-06-01	Reset Dates
		Service Provision:	2013-08-31	Save
			Help Close	Keep on Top

The key concept here is to determine timely matches between the service needs of the clients and the services provided by the providers.

You first select a service client from the drop down list of service clients. You can also highlight an element in the model and bring it into the service editor. You can then see what services the client requires. Select a required service and you get a list of the provides that provide that service. Lifecycle information for the provider is shown to help you select the best one. You then click one of the "Add to" buttons to either create a new service provision (the connector will be added to the diagram with the selected service as a tagged value and the connector's label), or to add to an existing one (the selected service will be added to the connector's tags and its label). You can click on a service provider to see what services it is providing to the client (provider may provide additional services beyond those of interest to the client for the current scenario). Below that are the lifecycle dates of the client and the provider. You can enter the dates for the connector, i.e. the dates during which the client uses the provider. The date logic will be confirmed before allowing you to save the dates. For example, you cannot enter an actual end date that is prior to the actual begin date.

The last tab is the Deployment Map, which has already been discussed.

There is quite a bit of information captured in a vertical slice diagram. We see...



- 1. Which services are required to realize the business activity
- 2. Which services each service element requires and which it provides
- 3. Which service elements were/are/will be used to satisfy the activity's service requirements
- 4. Which service elements from lower layers are being used to support those from higher layers as well as when
- 5. What specific services a service client requires from a service provider from among all those the provider provides as well as when

For a given time period we can easily see anomalies such as...

- 1. Which service elements will not be available until after the time period begins
- 2. Which service elements will no longer be available before the time period ends
- 3. Which service elements require services from providers that will not be available until after services are needed or will become unavailable before the need elapses.

Modeling this in Enterprise is essentially a free-form exercise. There are no checks to see if connections are matching elements according to the service required and provided. There is no checks to see if the lifecycle of the need matches the lifecycle of the providers. There is no date logic for controlling the lifecycle dates of multiple elements and connectors. All this, and more, is handled by the Service Provisioning component of Model Guardian.